## Statement of Cash Flow

From : 2019. 4. 1 to : 2020. 3.31
(Unit:¥)


| Expenditure |  |  |  |
| :---: | :---: | :---: | :---: |
| Account title | The budget | Accounting | The difference |
| Personnel expenses | 1, 505, 160, 000 | 1,502, 561, 497 | 2, 598,503 |
| Teachers | 817, 942, 000 | 816, 057, 587 | 1, 884, 413 |
| Office staff | 590, 371, 000 | 589, 656, 910 | 714, 090 |
| Directors | 6, 480, 000 | 6, 480, 000 | 0 |
| Retirement allowance | 90, 367, 000 | 90, 367, 000 | 0 |
|  |  |  |  |
| Educational expenses | 656, 698, 000 | 623, 230, 293 | 33, 467, 707 |
| Supplies | 74, 417, 000 | 82, 508, 332 | $\triangle 8,091,332$ |
| Research and Development expense | 22, 350, 000 | 21, 089, 739 | 1,260, 261 |
| Water and Electricity | 33, 965, 000 | 32, 979, 266 | 985, 734 |
| Travelling expenses | 37, 139, 000 | 31, 925, 970 | 5, 213, 030 |
| Scholarship | 29, 965, 000 | 27, 496, 700 | 2, 468, 300 |
| Welfare expenses | 13, 308, 000 | 11, 941, 569 | 1, 366, 431 |
| Communication and Transportation | 11, 526, 000 | 10, 836, 466 | 689, 534 |
| Printing and Book-binding | 25, 016, 000 | 21, 482, 025 | 3, 533, 975 |
| Repairs | 89, 520, 000 | 92, 639, 958 | $\triangle 3,119,958$ |
| Insurance premium | 1,381, 000 | 1, 335, 848 | 45,152 |
| Rent | 4, 586, 000 | 4, 056, 490 | 529, 510 |
| Taxes | 700, 000 | 0 | 700, 000 |
| Fees | 2, 602, 000 | 2, 585, 629 | 16, 371 |
| Meeting expenses | 3, 147, 000 | 2, 015, 467 | 1,131,533 |
| Service commission | 224, 503, 000 | 215, 057, 416 | 9, 445, 584 |
| Commission | 61, 168, 000 | 48, 722, 302 | 12, 445, 698 |
| Support to club activity | 15, 599, 000 | 12, 774, 507 | 2, 824, 493 |
| Miscellaneous expenses | 5, 806, 000 | 3, 782, 609 | 2, 023, 391 |
|  |  |  |  |
| Management accounting | 202, 847, 000 | 174, 394, 396 | 28, 452, 604 |
| Supplies | 8, 696, 000 | 5, 871, 884 | 2, 824, 116 |
| Water and Electricity | 3, 611, 000 | 2, 811,343 | 799,657 |
| Travelling expenses | 2, 375, 000 | 1,534, 086 | 840, 914 |
| Welfare expenses | 7, 048, 000 | 5, 768, 926 | 1,279, 074 |
| Communication and Transportation | 18, 639, 000 | 18, 623, 324 | 15, 676 |
| Printing and Book-binding | 23, 257, 000 | 19, 550, 416 | 3, 706, 584 |
| Repairs | 2, 304, 000 | 719, 491 | 1,584,509 |
| Insurance premium | 73, 000 | 70, 307 | 2,693 |
| Rent | 2, 441,000 | 2, 176, 286 | 264,714 |
| Taxes | 3, 840, 000 | 3, 228, 000 | 612, 000 |
| Advertisement | 66, 117, 000 | 60, 092, 092 | 6, 024,908 |
| Fees | 2, 833, 000 | 2, 681,930 | 151, 070 |
| Meeting expenses | 1,118, 000 | 837, 821 | 280, 179 |
| Public relation | 800, 000 | 205, 094 | 594, 906 |
| Service commission | 34, 525, 000 | 26, 789, 063 | 7,735,937 |
| Commission | 12, 833, 000 | 12, 410, 804 | 422,196 |
| Cost of extraordinary operation | 8, 800, 000 | 8,785,751 | 14,249 |
| Miscellaneous expenses | 3,537, 000 | 2,237, 778 | 1,299, 222 |
|  |  |  |  |
| Interest paid | 0 | 0 | 0 |
|  |  |  |  |
| Repayment of borrowing | 0 | 0 | 0 |
|  |  |  |  |
| Property | 94, 247, 000 | 89, 136, 240 | 5,110,760 |
| Building | 51, 340, 000 | 48, 609, 400 | 2, 730,600 |
| 0ther Structures | 16, 067, 000 | 13, 686, 840 | 2, 380, 160 |
| Construction in process account | 26, 840, 000 | 26, 840, 000 |  |


| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| Eqiupment and furniture | 102, 708, 000 | 88, 102, 419 | 14, 605, 581 |
| Educational furniture and fixture | 71, 025, 000 | 66, 623, 933 | 4, 401, 067 |
| Management furniture and fixture | 1,533, 000 | 1, 766, 902 | $\triangle 233,902$ |
| Books | 30, 150, 000 | 19, 711, 584 | 10, 438, 416 |
|  |  |  |  |
| Transfer to special accounts | 160, 652, 000 | 164, 826, 738 | $\triangle 4,174,738$ |
| 2nd number, fund mortgage specific property transfer expenses | 70, 000, 000 | 70, 000, 000 | 0 |
| 3rd number, fund mortgage specific property transfer expenses | 3, 800, 000 | 7, 975, 625 | $\triangle 4,175,625$ |
| Transfer to retirement allowance | 86, 852, 000 | 86, 851, 113 | 887 |
|  |  |  |  |
| Other expenditures | 555, 992, 693 | 596, 994, 880 | $\triangle 41,002,187$ |
| Loans | 500, 000 | 0 | 500, 000 |
| Scholarship loans | 29, 935, 000 | 24, 710, 000 | 5,225, 000 |
| Accounts payable from previous term | 40, 598, 693 | 40, 598, 693 | 0 |
| Refund of deposit received | 429, 691, 000 | 460, 697, 790 | $\triangle 31,006,790$ |
| Prepaid expenses | 7, 297, 000 | 13, 189, 104 | $\triangle 5,892,104$ |
| Suspence payment | 47, 971, 000 | 57, 799, 293 | $\triangle 9,828,293$ |
| [Reserve fund] | $0)$ $50,000,000$ |  | 50, 000, 000 |
|  |  |  |  |
| Adjustment | $\triangle 45,714,769$ | $\triangle 43,975,697$ | $\triangle 1,739,072$ |
| Account payable in current term | $\triangle 36,220,000$ | $\triangle 34,480,928$ | $\triangle 1,739,072$ |
| Prepaid expenses previous term | $\triangle 9,494,769$ | $\triangle 9,494,769$ | 0 |
|  |  |  |  |
| Balance carried to following term | 2, 897, 043, 264 | 3, 069, 357, 279 | $\triangle 172,314,015$ |
|  |  |  |  |
| Total expenditures | 6,179, 633, 188 | 6, 264, 628, 045 | $\triangle 84,994,857$ |

Activity division calculation of income and expenditure of funds a note

| The income and expenditure of funds from educational activities |  | Account title | Accounting |
| :---: | :---: | :---: | :---: |
|  | The income | Receipts from students | 2, 216, 937, 650 |
|  |  | Commission receipt | 69, 321, 261 |
|  |  | Designated donation | 58, 696, 053 |
|  |  | Other donation | 0 |
|  |  | The ordinary expense subsidy | 124, 003, 612 |
|  |  | Accompanying business income | 41, 745, 655 |
|  |  | Miscellaneous income | 86, 381, 199 |
|  |  | Income total of educational activities | 2, 597, 085, 430 |
|  | Expenses | Personnel expenses | 1, 502, 561, 497 |
|  |  | Educational expenses | 623, 230, 293 |
|  |  | Management accounting | 174, 394, 396 |
|  |  | Total of expenses of educational activities | 2, 300, 186, 186 |
|  |  | The balance | 296, 899, 244 |
|  |  | The adjustment bill | $\triangle 63,296,474$ |
|  | The income and expenditure difference of educational activities(1) |  | 233, 602, 770 |
| The income and expenditure of funds from maintenance and improverment of facilities |  | Account title | Accounting |
|  | The income | The equipment subscription of facilities | 0 |
|  |  | The equipment subsidy of facilities (The local subsidy) | 13, 420, 000 |
|  |  | Equipment activity income total of facilities | 13, 420, 000 |
|  | Expenses | Property | 89, 136, 240 |
|  |  | Eqiupment and furniture | 88, 102, 419 |
|  |  | 2nd number, fund mortgage specific property transfer expenses | 70, 000, 000 |
|  |  | Equipment activity total of expenses of facilities | 247, 238, 659 |
|  |  | The balance | $\triangle 233,818,659$ |
|  |  | The adjustment bill | 2, 309, 000 |
|  | The equipment activity income and expenditure difference of facilities (2) |  | $\triangle 231,509,659$ |
| The subtotal | (3) $=$ (1) | + $+(2)$ | 2, 093, 111 |
| The income and expenditure of funds by other activities |  | Account title | Accounting |
|  | The income | The loan income | 0 |
|  |  | Transfer from retirement allowance | 90, 367, 000 |
|  |  | Loans | 1, 024,600 |
|  |  | Scholarship loans | 23, 519, 662 |
|  |  | Deposit received | 460, 857, 218 |
|  |  | Reversal of suspence payment | 59, 975, 175 |
|  |  | The subtotal | 635, 743, 655 |
|  |  | Interest earned and the dividend income | 13, 802, 227 |
|  |  | Other activity income total | 649, 545, 882 |
|  | Expenses | Repayment of borrowing | 0 |
|  |  | 3rd number, fund mortgage specific property transfer expenses | 7,975,625 |
|  |  | Transfer to retirement allowance | 86, 851, 113 |
|  |  | Scholarship loans | 24, 710, 000 |
|  |  | Refund of deposit received | 460, 697, 790 |
|  |  | Suspence payment | 57, 799, 293 |
|  |  | The subtotal | 638, 033, 821 |
|  |  | Interest paid | 0 |
|  |  | Other activity income total | 638, 033, 821 |
|  |  | The balance | 11, 512, 061 |
|  |  | The adjustment bill | 0 |
|  | Other acti | ivity income and expenditure difference (4) | 11,512, 061 |
| The payment amount of increase and decrease of funds (3) + (4) |  |  | 13, 605, 172 |
|  |  |  | 3, 055, 752, 107 |
| Balance carried to following term |  |  | 3, 069, 357, 279 |

Educational business activity calculation of income and expenditure a note

$$
\begin{aligned}
& \text { From }: \text { 2019. } \\
& \text { to }: \\
& \text { 2020. } 1 \\
& \hline
\end{aligned}
$$

(Unit:¥)

| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| The income and expenditure of educational activities |  |  |  |
| Income |  |  |  |
| Receipts from students | 2, 189, 100, 000 | 2, 216, 937, 650 | $\triangle 27,837,650$ |
| Tuition | 1, 430, 220, 000 | 1, 451, 000, 000 | $\triangle 20,780,000$ |
| Entrance fees | 138, 000, 000 | 138, 000, 000 | 0 |
| Laboratory and training fees | 5, 680, 000 | 5, 937, 650 | $\triangle 257,650$ |
| Property and equipment costs | 615, 200, 000 | 622, 000, 000 | $\triangle 6,800,000$ |
| Commission receipt | 62, 805, 000 | 69, 321, 261 | $\triangle 6,516,261$ |
| Entrance examination fees | 59, 325, 000 | 65, 955, 000 | $\triangle 6,630,000$ |
| Supplementary examination | 150, 000 | 110,500 | 39,500 |
| Certification fees | 1, 019, 000 | 1, 027, 700 | $\triangle 8,700$ |
| Entrance examination fees of National Center | 1, 200, 000 | 1,166,903 | 33, 097 |
| Other commission income | 1, 111, 000 | 1, 061, 158 | 49, 842 |
| Donation | 42, 400, 000 | 58, 696, 053 | $\triangle 16,296,053$ |
| Designated donation | 42, 400, 000 | 58, 696, 053 | $\triangle 16,296,053$ |
| The ordinary expense subsidy | 123, 430, 000 | 124, 003, 612 | $\triangle 573,612$ |
| Government subsidy | 123, 280, 000 | 123, 785, 000 | $\triangle 505,000$ |
| Local government subsidy | 150, 000 | 218,612 | $\triangle 68,612$ |
| Accompanying business income | 48, 000, 000 | 41, 745, 655 | 6, 254, 345 |
| Income from extraordinary operation | 19, 575, 000 | 17, 852, 575 | 1, 722, 425 |
| Income from open class | 24, 175, 000 | 21, 555, 080 | 2, 619, 920 |
| Income from Japanese culture class | 4, 250, 000 | 2, 338,000 | 1, 912, 000 |
| Miscellaneous income | 88, 204, 000 | 86, 381, 199 | 1, 822, 801 |
| Facility equipment rental receipts | 2, 830, 000 | 2, 191, 050 | 638, 950 |
| Premium from retirement allowance | 74, 429, 000 | 74, 429, 660 | $\triangle 660$ |
| Research and Study income | 3, 090, 000 | 3,599, 715 | $\triangle 509,715$ |
| 0ther income | 7, 855, 000 | 6,160, 774 | 1, 694, 226 |
| Income total of educational activities (1) | 2, 553, 939, 000 | 2, 597, 085, 430 | $\triangle 43,146,430$ |


| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| Expenditure |  |  |  |
| Personnel expenses | 1, 501, 645, 000 | 1, 499, 045, 610 | 2, 599, 390 |
| Teachers | 817, 942, 000 | 816, 057, 587 | 1, 884, 413 |
| Office staff | 590, 371, 000 | 589, 656, 910 | 714, 090 |
| Directors | 6, 480, 000 | 6, 480, 000 | 0 |
| Transfer to retirement allowance | 86, 852, 000 | 86, 851, 113 | 887 |
| Educational expenses | 841, 910, 000 | 807, 162, 337 | 34, 747, 663 |
| Supplies | 74, 417, 000 | 82, 508, 332 | $\triangle 8,091,332$ |
| Research and Development expense | 22, 350, 000 | 21, 089, 739 | 1, 260, 261 |
| Water and Electricity | 33, 965, 000 | 32, 979, 266 | 985, 734 |
| Travelling expenses | 37, 139, 000 | 31, 925, 970 | 5, 213, 030 |
| Scholarship | 29, 965, 000 | 27, 496, 700 | 2, 468, 300 |
| Welfare expenses | 13, 308, 000 | 11, 941, 569 | 1, 366, 431 |
| Communication and Transportation | 11, 526, 000 | 10, 836, 466 | 689,534 |
| Printing and Book-binding | 25, 016, 000 | 21, 482, 025 | 3, 533, 975 |
| Repairs | 89, 520, 000 | 92, 639, 958 | $\triangle 3,119,958$ |
| Insurance premium | 1, 381, 000 | 1,335, 848 | 45,152 |
| Rent | 4, 586, 000 | 4, 056, 490 | 529, 510 |
| Taxes | 700, 000 | 0 | 700, 000 |
| Fees | 2, 602, 000 | 2,585,629 | 16, 371 |
| Meeting expenses | 3, 147, 000 | 2, 015, 467 | 1, 131, 533 |
| Service commission | 224, 503, 000 | 215, 057, 416 | 9, 445, 584 |
| Commission | 61, 168, 000 | 48, 722, 302 | 12, 445, 698 |
| Support to club activity | 15, 599, 000 | 12, 774, 507 | 2, 824, 493 |
| Miscellaneous expenses | 5, 806, 000 | 3, 782, 609 | 2, 023, 391 |
| Building depreciation | 115, 495, 000 | 115, 129, 686 | 365, 314 |
| Structures depreciation | 29, 475, 000 | 29, 287, 972 | 187, 028 |
| Educational furniture depreciation | 40, 242, 000 | 39, 514, 386 | 727, 614 |
| Management accounting | 213, 890, 000 | 184, 535, 129 | 29, 354, 871 |
| Supplies | 8, 696, 000 | 5, 871, 884 | 2, 824,116 |
| Water and Electricity | 3, 611, 000 | 2, 811, 343 | 799, 657 |
| Travelling expenses | 2, 375, 000 | 1,534, 086 | 840, 914 |
| Welfare expenses | 7, 048, 000 | 5, 768, 926 | 1, 279, 074 |
| Communication and Transportation | 18, 639, 000 | 18,623, 324 | 15,676 |
| Printing and Book-binding | 23, 257, 000 | 19, 550, 416 | 3, 706, 584 |
| Repairs | 2, 304, 000 | 719, 491 | 1, 584, 509 |
| Insurance premium | 73, 000 | 70, 307 | 2,693 |
| Rent | 2, 441, 000 | 2, 176, 286 | 264, 714 |
| Taxes | 3, 840, 000 | 3, 228, 000 | 612, 000 |
| Advertisement | 66, 117, 000 | 60, 092, 092 | 6, 224,908 |
| Fees | 2, 833, 000 | 2, 681, 930 | 151, 070 |
| Meeting expenses | 1, 118, 000 | 837, 821 | 280, 179 |
| Public relation | 800, 000 | 205, 094 | 594, 906 |
| Service commission | 34, 525, 000 | 26, 789, 063 | 7, 735, 937 |
| Commission | 12, 833, 000 | 12, 410, 804 | 422, 196 |
| Cost of extraordirary operation | 8, 800, 000 | 8,100, 932 | 699, 068 |
| Miscellaneous | 3, 537, 000 | 1,926, 278 | 1,610, 722 |
| Building depreciation | 6, 079, 000 | 6, 059, 457 | 19,543 |
| Structures depreciation | 1, 499, 000 | 1, 499, 917 | $\triangle 917$ |
| Equipment write-off frame for management | 3, 465, 000 | 3, 577, 678 | $\triangle 112,678$ |
| Collection impossible frames | 1, 379, 000 | 1, 379, 000 | 0 |
| Transfer to reserve non-collectable accounts | 1, 379, 000 | 1, 379, 000 | 0 |
| Total of expenses of educational activities (2) | 2, 558, 824, 000 | 2, 492, 122, 076 | 66, 701, 924 |
| The incone and expenditure difference of educational activities (3) $=(1)-(2)$ | $\triangle 4,885,000$ | 104, 963, 354 | $\triangle 109,848,354$ |


| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| The outside income and expenditure of educational activities |  |  |  |
| Income |  |  |  |
| Interest earned and the dividend income | 13, 710, 000 | 13, 802, 227 | $\triangle 92,227$ |
| Profit on No. 3 foundation funds | 4, 400, 000 | 4, 394, 701 | 5,299 |
| 0 ther interest earned and dividend income | 9, 310, 000 | 9, 407, 526 | $\triangle 97,526$ |
| The outside income total of educational activities (4) | 13, 710, 000 | 13, 802, 227 | $\triangle 92,227$ |
| Expenditure |  |  |  |
| Interest paid | 0 | 0 | 0 |
| Total of expenses outside the educational activities (5) | 0 | 0 | 0 |
| The outside income and expenditure difference of educational activities (6) = (4) - (5) | 13, 710, 000 | 13, 802, 227 | $\triangle 92,227$ |
| The current account difference (7) = (3) + (6) | 8,825,000 | 118, 765, 581 | $\triangle 109,940,581$ |

## The special income and expenditure

| Income |  |  |  |
| :---: | :---: | :---: | :---: |
| Other special incomes | 13, 800, 000 | 14, 606, 337 | $\triangle 806,337$ |
| The equipment subscription of facilities | 0 | 0 | 0 |
| The equipment subsidy of facilities (The local subsidy) | 13, 500, 000 | 13, 420, 000 | 80, 000 |
| Contribution in kind | 300, 000 | 1, 186, 337 | $\triangle 886,337$ |
| Special income total (8) | 13, 800, 000 | 14, 606, 337 | $\triangle 806,337$ |
| Expenditure |  |  |  |
| Loss on disposal of property | 2,500,000 | 2, 218, 696 | $\triangle 551,369$ |
| Loss on disposal of other assets | 2,500,000 | 3, 051, 369 | $\triangle 551,369$ |
| Other special expenses | 0 | 0 | 0 |
| Special total of expenses (9) | 2,500, 000 | 2, 218, 696 | 281, 304 |
| The special income and expenditure difference (10) = (8) - (9) | 11,300, 000 | 12, 387, 641 | $\triangle 1,087,641$ |
| 【The reserve fund】 | $\begin{array}{r} 0) \\ 30,000,000 \\ \hline \end{array}$ |  | 30, 000, 000 |
| The degree of fund set income this year incone and expenditure difference (12) $=(7)+(10)-(11)$ | $\triangle 9,875,000$ | 131, 153, 222 | $\triangle 141,028,222$ |
| Foundation fund (13) | $\triangle 164,719,000$ | $\triangle 155,613,418$ | $\triangle 9,105,582$ |
| The degree of this year income and expenditure difference (14) $=(12)+(13)$ | $\triangle 174,594,000$ | $\triangle 24,460,196$ | $\triangle 150,133,804$ |
| The previous year's balance carried forward income and expenditure difference | $\triangle 2,753,545,988$ | $\triangle 2,753,545,988$ | 0 |
| Transfer from foundation funds | 0 | 0 | 0 |
| The next year's balance carried forward income and expenditure difference | $\triangle 2,928,139,988$ | $\triangle 2,778,006,184$ | $\triangle 150,133,804$ |

Reference

| Income total $(17)=(1)+(4)+(8)$ | $2,581,449,000$ | $2,625,493,994$ | $\triangle 44,044,994$ |
| :--- | ---: | ---: | ---: | ---: |
| Total of expenses $(18)=(2)+(5)+(9)+(*)$ | $2,591,324,000$ | $2,494,340,772$ | $96,983,228$ |

## Balance Sheet

2020. 3.31
(Unit:¥)

| Account title | Current term | Previous term | Increase or Decrease |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Fixed assets | 9, 432, 239, 894 | 9, 377, 856, 214 | 54, 383, 680 |
| Tangible fixed assets | 6, 470, 796, 323 | 6, 489, 659, 119 | $\triangle 18,862,796$ |
| Land | 1, 325, 752, 294 | 1, 325, 752, 294 | 0 |
| Building | 2, 763, 143, 297 | 2, 835, 723, 042 | $\triangle 72,579,745$ |
| Other Structures | 156, 058, 735 | 173, 159, 784 | $\triangle 17,101,049$ |
| Educational Furniture, Fixture | 113, 069, 417 | 85, 342, 799 | 27, 726,618 |
| Other Furniture and Fixture | 11, 579, 712 | 13, 390, 488 | $\triangle 1,810,776$ |
| Books | 2, 074, 352, 868 | 2, 056, 290, 712 | 18, 062, 156 |
| Construction in process account | 26, 840, 000 | 0 | 26, 840, 000 |
| Specific property | 2, 802, 433, 392 | 2, 727, 973, 654 | 74, 459, 738 |
| 2nd number, fund allowance specific property | 1, 350, 000, 000 | 1, 280, 000, 000 | 70, 000, 000 |
| 3rd number, fund allowance specific property | 911, 055, 529 | 903, 079, 904 | 7,975,625 |
| Deposit retirement allowance | 541, 377, 863 | 544, 893, 750 | $\triangle 3,515,887$ |
| 0ther fixed assets | 159, 010, 179 | 160, 223, 441 | $\triangle 1,213,262$ |
| Telephone rights | 2,773,524 | 2,773,524 | 0 |
| Loans | 0 | 1, 024, 600 | $\triangle 1,024,600$ |
| Scholarship loans | 156, 236, 655 | 156, 425, 317 | $\triangle 188,662$ |
| Current assets | 3, 162, 889, 207 | 3, 154, 616, 969 | 8, 272, 238 |
| Cash and Deposits | 3, 069, 357, 279 | 3, 055, 752, 107 | 13, 605, 172 |
| Accounts receivable | 75, 318, 835 | 83, 166, 541 | $\triangle 7,847,706$ |
| Supplies | 479, 500 | 168, 000 | 311, 500 |
| Stored goods | 3, 148, 256 | 2, 463, 437 | 684, 819 |
| Prepaid expenses | 13, 392, 337 | 9, 698, 002 | 3, 694, 335 |
| Suspence payment | 1,123, 000 | 3, 298, 882 | $\triangle 2,175,882$ |
| Guaranty money | 70, 000 | 70, 000 | 0 |
| Total assets | 12, 595, 129, 101 | 12, 532, 473, 183 | 62,655, 918 |


| Account title | Current term | Previous term | Increase or Decrease |
| :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |
| Fixed liabilities | 541, 377, 863 | 544, 893, 750 | $\triangle 3,515,887$ |
| Reserve retirement allowance | 541, 377, 863 | 544, 893, 750 | $\triangle 3,515,887$ |
| Current liabilities | 543, 348, 605 | 608, 330, 022 | $\triangle 64,981,417$ |
| Account payable | 34, 480, 928 | 40, 598, 693 | $\triangle 6,117,765$ |
| Advances received | 465, 734, 380 | 524, 757, 460 | $\triangle 59,023,080$ |
| Deposits received | 43, 133, 297 | 42, 973, 869 | 159, 428 |
| Suspense receipt | 0 | 0 | 0 |
| Total liabilities | 1, 084, 726, 468 | 1,153, 223, 772 | $\triangle 68,497,304$ |
| The part of a net asset |  |  |  |
| Non-expendable foundation funds | 14, 288, 408, 817 | 14, 132, 795, 399 | 155, 613, 418 |
| 1st number, the fund | 11, 850, 353, 288 | 11, 772, 715, 495 | 77, 637, 793 |
| 2 nd number, the fund | 1, 350, 000, 000 | 1, 280, 000, 000 | 70, 000, 000 |
| 3rd number, the fund | 911, 055, 529 | 903, 079, 904 | 7, 975, 625 |
| 4th number, the fund | 177, 000, 000 | 177, 000, 000 | 0 |
| The balance carried forward income and expenditure difference frame | $\triangle 2,778,006,184$ | $\triangle 2,753,545,988$ | $\triangle 24,460,196$ |
| The next year's balance carried forward income and expenditure difference | $\triangle 2,778,006,184$ | $\triangle 2,753,545,988$ | $\triangle 24,460,196$ |
| The part total of a net asset | 11, 510, 402, 633 | 11, 379, 249, 411 | 131, 153, 222 |
| The part sum of liabilities and a net asset | 12, 595, 129, 101 | 12, 532, 473, 183 | 62, 655, 918 |

## Notes

Accumulated depreciation
5, 376, 783, 441
Reserve for non-collectable accounts

