## Statement of Cash Flow

From : 2020. 4. 1
to : 2021. 3.31
(Unit:¥)

| Income |  |  |  |
| :---: | :---: | :---: | :---: |
| Account title | The budget | Acutual income | The difference |
| Receipts from students | 2, 125, 670, 000 | 2, 156, 234, 000 | $\triangle 30,564,000$ |
| Tuition | 1, 388, 870, 000 | 1, 410, 241, 000 | $\triangle 21,371,000$ |
| Entrance fees | 133, 575, 000 | 133, 750, 000 | $\triangle 175,000$ |
| Laboratory and training fees | 5, 525, 000 | 4, 658, 000 | 867,000 |
| Property and equipment costs | 597, 700, 000 | 607, 585, 000 | $\triangle 9,885,000$ |
|  |  |  |  |
| Commission receipt | 63, 450, 000 | 50, 530, 824 | 12, 919, 176 |
| Entrance examination fees | 59, 675, 000 | 48, 385, 000 | 11, 290, 000 |
| Supplementary examination | 140, 000 | 64, 500 | 75,500 |
| Certification fees | 1, 020, 000 | 665, 400 | 354,600 |
| The common test for university admissions fees | 1,200, 000 | 1,286, 196 | $\triangle 86,196$ |
| Other commission income | 1, 415, 000 | 129,728 | 1,285, 272 |
|  |  |  |  |
| Donation | 47, 300, 000 | 61, 511, 831 | $\triangle 14,211,831$ |
| Designated donation | 42, 300, 000 | 56, 511, 831 | $\triangle 14,211,831$ |
| Other donation | 5, 000, 000 | 5, 000, 000 | 0 |
|  |  |  |  |
| Subsidy | 154, 963, 000 | 206, 691, 610 | $\triangle 51,728,610$ |
| Government subsidy | 154, 963, 000 | 206, 691, 610 | $\triangle 51,728,610$ |
| Local government subsidy |  |  | 0 |
|  |  |  |  |
| Profit on sale of assets | 0 | 0 | 0 |
|  |  |  |  |
| Accompaying business and the profit-making business income | 700, 000 | 1, 357, 743 | $\triangle 657,743$ |
| Income from extraordinary operation | 700, 000 | 1, 357, 743 | $\triangle 657,743$ |
|  |  |  |  |
| Interest earned and the dividend income | 13, 400, 000 | 13, 653, 853 | $\triangle 253,853$ |
| 3rd number, the fund mortgage asset management income | 4, 400, 000 | 4, 334, 456 | 65,544 |
| Other interest earned and dividend income | 9, 000, 000 | 9,319, 397 | $\triangle 319,397$ |
|  |  |  |  |
| Miscellaneous income | 48, 690, 000 | 46, 119, 547 | 2, 570, 453 |
| Facility and equipment rental receipts | 1,505, 000 | 1,001,000 | 504, 000 |
| Premium from retirement allowance | 38, 134, 000 | 38, 134, 310 | $\triangle 310$ |
| Research and Study income | 3, 000, 000 | 4, 122, 000 | $\triangle 1,122,000$ |
| Other income | 6, 051, 000 | 2, 862,237 | 3, 188, 763 |
|  |  |  |  |
| Bprrowing | 0 | 0 | 0 |
|  |  |  |  |
| Advance income | 466, 020, 000 | 494, 955, 000 | $\triangle 28,935,000$ |
| Tuition | 233, 370, 000 | 249, 830, 000 | $\triangle 16,460,000$ |
| Entrance fees | 121, 250, 000 | 137, 625, 000 | $\triangle 16,375,000$ |
| Property and equipment costs | 10, 000, 000 | 0 | 10, 000, 000 |
|  |  |  |  |
|  |  |  |  |
| 0ther income | 649, 211, 835 | 722, 436, 940 | $\triangle 73,225,105$ |
| Transfer from retirement allowance | 54, 689, 000 | 54, 689, 150 | $\triangle 150$ |
| Realization of accounts receivable | 75, 318, 835 | 75, 318, 835 | 0 |
| Scholarship loans | 21, 584, 000 | 21, 928, 131 | $\triangle 344,131$ |
| Deposit received | 452, 480, 000 | 500, 806, 741 | $\triangle 48,326,741$ |
| Reversal of suspence payment | 45, 140, 000 | 69, 694, 083 | $\triangle 24,554,083$ |
|  |  |  |  |
| Adjustment account | $\triangle 502,837,380$ | $\triangle 513,344,179$ | 10, 506, 799 |
| Account receivable for current term | $\triangle 37,103,000$ | $\triangle 47,609,799$ | 10,506, 799 |
| Advace received for previous term | $\triangle 465,734,380$ | $\triangle 465,734,380$ | 0 |
|  |  |  |  |
| Balance Brought from previous term | 3, 069, 357, 279 | 3, 069, 357, 279 |  |
|  |  |  |  |
| Total income | 6, 135, 924, 734 | 6, 309, 504, 448 | $\triangle 173,579,714$ |


| Expenditure |  |  |  |
| :---: | :---: | :---: | :---: |
| Account title | The budget | Accounting | The difference |
| Personnel expenses | 1, 445, 624, 000 | 1, 412, 263, 351 | 33, 360, 649 |
| Teachers | 784, 595, 000 | 777, 121, 740 | 7, 473, 260 |
| Office staff | 599, 860, 000 | 573, 324, 461 | 26, 535, 539 |
| Directors | 6, 480, 000 | 7,128,000 | $\triangle 648,000$ |
| Retirement allowance | 54, 689, 000 | 54, 689, 150 | $\triangle 150$ |
|  |  |  |  |
| Educational expenses | 693, 887, 000 | 608, 652, 587 | 85, 234, 413 |
| Supplies | 97, 445, 000 | 90, 369, 876 | 7, 075, 124 |
| Research and Development expense | 21, 275, 000 | 19, 827, 467 | 1, 447, 533 |
| Water and Electricity | 24, 119, 000 | 20, 025, 618 | 4, 093, 382 |
| Travelling expenses | 27, 516, 000 | 6, 273, 149 | 21, 242, 851 |
| Scholarship | 110, 722, 000 | 102, 889, 600 | 7,832, 400 |
| Welfare expenses | 13, 156, 000 | 6,662,591 | 6, 493, 409 |
| Communication and Transportation | 16,595, 000 | 16, 665, 557 | $\triangle 70,557$ |
| Printing and Book-binding | 24, 450, 000 | 21, 060, 239 | 3, 389, 761 |
| Repairs | 33, 907, 000 | 30, 934, 576 | 2, 972, 424 |
| Insurance premium | 1, 425, 000 | 1, 264, 667 | 160, 333 |
| Rent | 3, 951, 000 | 3, 650, 688 | 300, 312 |
| Fees | 2, 927, 000 | 2, 491, 833 | 435, 167 |
| Meeting expenses | 2, 997, 000 | 837, 057 | 2, 159, 943 |
| Service commission | 252, 704, 000 | 241, 691, 732 | 11,012, 268 |
| Commission | 51, 413, 000 | 42, 232, 598 | 9, 180, 402 |
| Support to club activity | 4, 390, 000 | 862, 887 | 3, 527, 113 |
| Miscellaneous expenses | 4, 895, 000 | 912, 452 | 3, 982, 548 |
|  |  |  |  |
| Management accounting | 212, 725, 000 | 167, 788, 595 | 44, 936, 405 |
| Supplies | 8,765, 000 | 4, 800, 282 | 3, 964, 718 |
| Water and Electricity | 2,093, 000 | 1,132, 275 | 960, 725 |
| Travelling expenses | 3, 021, 000 | 428, 083 | 2,592, 917 |
| Welfare expenses | 9,062, 000 | 4, 040, 268 | 5, 021, 732 |
| Communication and Transportation | 18, 734, 000 | 15, 248, 370 | 3, 485, 630 |
| Printing and Book-binding | 26, 655,000 | 21, 867, 011 | 4, 787, 989 |
| Repairs | 13, 617, 000 | 3, 524, 948 | 10, 092, 052 |
| Insurance premium | 75,000 | 66,561 | 8,439 |
| Rent | 2, 639, 000 | 1, 880, 172 | 758,828 |
| Taxes | 4, 315, 000 | 1,159, 000 | 3, 156, 000 |
| Advertisement | 67, 128, 000 | 62, 161, 120 | 4, 966, 880 |
| Fees | 2, 733, 000 | 2, 608, 315 | 124, 685 |
| Meeting expenses | 1, 118, 000 | 127, 118 | 990, 882 |
| Public relation | 750, 000 | 166, 015 | 583, 985 |
| Service commission | 31, 801, 000 | 21, 300, 136 | 10,500, 864 |
| Commission | 14, 330, 000 | 14, 521, 958 | $\triangle 191,958$ |
| Cost of extraordinary operation | 900, 000 | 339, 241 | 560,759 |
| Miscellaneous expenses | 4, 989, 000 | 1, 437, 722 | 3,551, 278 |
| Past year adjustment expenses | 0 | 10, 980, 000 | $\triangle 10,980,000$ |
|  |  |  |  |
| Interest paid | 0 | 0 | 0 |
|  |  |  |  |
| Repayment of borrowing | 0 | 0 | 0 |
|  |  |  |  |
| Property | 108, 075, 000 | 107, 791, 200 | 283, 800 |
| Building | 30, 140, 000 | 29, 856, 200 | 283, 800 |
| Other Structures | 60, 335, 000 | 60, 335, 000 | 0 |
| Construction in process account | 17,600, 000 | 17, 600, 000 | 0 |


| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| Eqiupment and furniture | 95, 444, 000 | 76, 655, 493 | 18, 788, 507 |
| Educational furniture and fixture | 64, 394, 000 | 56, 745, 406 | 7,648,594 |
| Management furniture and fixture | 900, 000 | 469, 473 | 430, 527 |
| Books | 30, 150, 000 | 19, 440, 614 | 10, 709, 386 |
|  |  |  |  |
| Transfer to special accounts | 138, 027, 000 | 140, 537, 407 | $\triangle 2,510,407$ |
| 2nd number, fund mortgage specific property transfer expenses | 70, 000, 000 | 70, 000, 000 | 0 |
| 3 3rd number, fund mortgage specific property transfer expenses | 3, 800, 000 | 6, 310, 321 | $\triangle 2,510,321$ |
| Transfer to retirement allowance | 64, 227, 000 | 64, 227, 086 | $\triangle 86$ |
|  |  |  |  |
| 0ther expenditures | 576, 052, 928 | 653, 875, 602 | $\triangle 77,822,674$ |
| Loans | 500, 000 | 0 | 500, 000 |
| Scholarship loans | 29, 995, 000 | 23, 360, 000 | 6,635, 000 |
| Accounts payable from previous term | 34, 480, 928 | 34, 480, 928 | 0 |
| Refund of deposit received | 451, 590, 000 | 511, 544, 883 | $\triangle 59,954,883$ |
| Prepaid expenses | 12, 447, 000 | 15, 127, 708 | $\triangle 2,680,708$ |
| Suspence payment | 47, 040, 000 | 69, 362, 083 | $\triangle 22,322,083$ |
| [Reserve fund] | ( $50,000,000$ |  | 50, 000, 000 |
|  |  |  |  |
| Adjustment | $\triangle 47,851,148$ | $\triangle 53,860,712$ | 6, 009,564 |
| Account payable in current term | $\triangle 35,620,000$ | $\triangle 41,629,564$ | 6, 009,564 |
| Prepaid expenses previous term | $\triangle 12,231,148$ | $\triangle 12,231,148$ | 0 |
|  |  |  |  |
| Balance carried to following term | 2, 863, 940, 954 | 3, 195, 800, 925 | $\triangle 331,859,971$ |
|  |  |  |  |
| Total expenditures | 6, 135, 924, 734 | 6, 309, 504, 448 | $\triangle 173,579,714$ |

Activity division calculation of income and expenditure of funds a note

| The income and expenditure of funds from educational activities |  | Account title | Accounting |
| :---: | :---: | :---: | :---: |
|  | The income | Receipts from students | 2, 156, 234, 000 |
|  |  | Commission receipt | 50, 530, 824 |
|  |  | Designated donation | 56, 093, 831 |
|  |  | Other donation | 5, 000, 000 |
|  |  | The ordinary expense subsidy | 197, 316, 610 |
|  |  | Accompanying business income | 1,357, 743 |
|  |  | Miscellaneous income | 46, 119, 547 |
|  |  | Income total of educational activities | 2, 512, 652, 555 |
|  | Expenses | Personnel expenses | 1, 412, 263, 351 |
|  |  | Educational expenses | 608, 652, 587 |
|  |  | Management accounting | 156, 808, 595 |
|  |  | Total of expenses of educational activities | 2, 177, 724, 533 |
|  |  | The balance | 334, 928, 022 |
|  |  | The adjustment bill | 70, 556, 732 |
|  | The income and expenditure difference of educational activities(1) |  | 405, 484, 754 |
| The income and expenditure of funds from maintenance and improverment of facilities |  | Account title | Accounting |
|  | The income | The equipment subscription of facilities | 418, 000 |
|  |  | The equipment subsidy of facilities (The state subsidy) | 9, 375, 000 |
|  |  | Equipment activity income total of facilities | 9, 793, 000 |
|  | Expenses | Property | 107, 791, 200 |
|  |  | Eqiupment and furniture | 76, 655, 493 |
|  |  | 2nd number, fund mortgage specific property transfer expenses | 70, 000, 000 |
|  |  | Equipment activity total of expenses of facilities | 254, 446, 693 |
|  |  | The balance | $\triangle 244,653,693$ |
|  |  | The adjustment bill | $\triangle 9,375,000$ |
|  | The equipment activity income and expenditure difference of facilities (2) |  | $\triangle 254,028,693$ |
| The subtotal | (3) $=$ (1) | 1) $+(2)$ | 151, 456, 061 |
| The income and expenditure of funds by other activities |  | Account title | Accounting |
|  | The income | The loan income | 0 |
|  |  | Transfer from retirement allowance | 54, 689, 150 |
|  |  | Scholarship loans | 21, 928, 131 |
|  |  | Deposit received | 500, 806, 741 |
|  |  | Reversal of suspence payment | 69, 694, 083 |
|  |  | The subtotal | 647, 118, 105 |
|  |  | Interest earned and the dividend income | 13, 653, 853 |
|  |  | Other activity income total | 660, 771, 958 |
|  | Expenses | Repayment of borrowing | 0 |
|  |  | 3rd number, fund mortgage specific property transfer expenses | 6, 310, 321 |
|  |  | Transfer to retirement allowance | 64, 227, 086 |
|  |  | Scholarship loans | 23, 360,000 |
|  |  | Refund of deposit received | 511, 544, 883 |
|  |  | Suspence payment | 69, 362, 083 |
|  |  | The subtotal | 674, 804, 373 |
|  |  | Interest paid | 0 |
|  |  | Past year adjustment expenses | 10, 980, 000 |
|  |  | Other activity income total | 685, 784, 373 |
|  |  | The balance | $\triangle 25,012,415$ |
|  |  | The adjustment bill | 0 |
|  | Other acti | ivity income and expenditure difference (4) | $\triangle 25,012,415$ |
| The payment amount of increase and decrease of funds (3) + (4) |  |  | 126, 443, 646 |
| Balance Brought from previous term |  |  | 3, 069, 357, 279 |
| Balance carried to following term |  |  | 3, 195, 800, 925 |

Educational business activity calculation of income and expenditure a note

$$
\begin{aligned}
\text { From } & \text { 2020. 4. } 1 \\
\text { to } & : \\
\text { 2021. } & 3.31
\end{aligned}
$$

(Unit:¥)

| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| The income and expenditure of educational activities |  |  |  |
| Income |  |  |  |
| Receipts from students | 2, 125, 670, 000 | 2, 156, 234, 000 | $\triangle 30,564,000$ |
| Tuition | 1, 388, 870, 000 | 1, 410, 241, 000 | $\triangle 21,371,000$ |
| Entrance fees | 133, 575, 000 | 133, 750, 000 | $\triangle 175,000$ |
| Laboratory and training fees | 5, 525, 000 | 4, 658, 000 | 867, 000 |
| Property and equipment costs | 597, 700, 000 | 607, 585, 000 | $\triangle 9,885,000$ |
| Commission receipt | 63, 450, 000 | 50, 530, 824 | 12, 919, 176 |
| Entrance examination fees | 59, 675, 000 | 48, 385, 000 | 11, 290, 000 |
| Supplementary examination | 140, 000 | 64, 500 | 75,500 |
| Certification fees | 1, 020, 000 | 665, 400 | 354,600 |
| The common test for university admissions fees | 1,200, 000 | 1,286, 196 | $\triangle 86,196$ |
| Other commission income | 1, 415, 000 | 129, 728 | 1,285, 272 |
| Donation | 47, 300, 000 | 61, 093, 831 | $\triangle 13,793,831$ |
| Designated donation | 42, 300, 000 | 56, 093, 831 | $\triangle 13,793,831$ |
| Other donation | 5, 000, 000 | 5, 000, 000 | 0 |
| The ordinary expense subsidy | 154, 963, 000 | 197, 316, 610 | $\triangle 42,353,610$ |
| Government subsidy | 154, 963, 000 | 197, 316, 610 | $\triangle 42,353,610$ |
| Accompanying business income | 700, 000 | 1, 357, 743 | $\triangle 657,743$ |
| Income from extraordinary operation | 700, 000 | 1, 357, 743 | $\triangle 657,743$ |
| Miscellaneous income | 48, 690, 000 | 46, 119, 547 | 2, 570, 453 |
| Facility equipment rental receipts | 1, 505, 000 | 1, 001, 000 | 504, 000 |
| Premium from retirement allowance | 38, 134, 000 | 38, 134, 310 | $\triangle 310$ |
| Research and Study income | 3, 000, 000 | 4, 122, 000 | $\triangle 1,122,000$ |
| 0ther income | 6, 051, 000 | 2, 862, 237 | 3, 188, 763 |
| Income total of educational activities (1) | 2, 440, 773, 000 | 2, 512, 652, 555 | $\triangle 71,879,555$ |


| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| Expenditure |  |  |  |
| Personnel expenses | 1, 455, 162, 000 | 1, 421, 801, 287 | 33, 360, 713 |
| Teachers | 784, 595, 000 | 777, 121, 740 | 7, 473, 260 |
| Office staff | 599, 860, 000 | 573, 324, 461 | 26, 535, 539 |
| Directors | 6, 480, 000 | 7, 128, 000 | $\triangle 648,000$ |
| Transfer to retirement allowance | 64, 227, 000 | 64, 227, 086 | $\triangle 86$ |
| Educational expenses | 882, 827, 000 | 802, 228, 642 | 80, 598, 358 |
| Supplies | 97, 445, 000 | 90, 369, 876 | 7, 075, 124 |
| Research and Development expense | 21, 275, 000 | 19, 827, 467 | 1, 447, 533 |
| Water and Electricity | 24, 119, 000 | 20, 025, 618 | 4, 093, 382 |
| Travelling expenses | 27, 516, 000 | 6, 273, 149 | 21, 242, 851 |
| Scholarship | 110, 722, 000 | 102, 889, 600 | 7, 832, 400 |
| Welfare expenses | 13, 156, 000 | 6, 662, 591 | 6, 493, 409 |
| Communication and Transportation | 16, 595, 000 | 16, 665, 557 | $\triangle 70,557$ |
| Printing and Book-binding | 24, 450, 000 | 21, 060, 239 | 3, 389, 761 |
| Repairs | 33, 907, 000 | 30, 934, 576 | 2, 972, 424 |
| Insurance premium | 1, 425, 000 | 1,264,667 | 160, 333 |
| Rent | 3, 951, 000 | 3, 650, 688 | 300, 312 |
| Fees | 2, 927, 000 | 2, 491, 833 | 435, 167 |
| Meeting expenses | 2, 997, 000 | 837, 057 | 2, 159, 943 |
| Service commission | 252, 704, 000 | 241, 691, 732 | 11, 012, 268 |
| Commission | 51, 413, 000 | 42, 232, 598 | 9,180, 402 |
| Support to club activity | 4, 390, 000 | 862, 887 | 3, 527, 113 |
| Miscellaneous expenses | 4, 895, 000 | 912, 452 | 3, 982, 548 |
| Building depreciation | 115, 714, 000 | 116, 421, 140 | $\triangle 707,140$ |
| Structures depreciation | 31, 207, 000 | 31, 161, 194 | 45, 806 |
| Educational furniture depreciation | 42, 019, 000 | 45, 993, 721 | $\triangle 3,974,721$ |
| Management accounting | 224, 017, 000 | 168, 664, 064 | 55, 352, 936 |
| Supplies | 8, 765, 000 | 4, 800, 282 | 3, 964, 718 |
| Water and Electricity | 2, 093, 000 | 1,132, 275 | 960, 725 |
| Travelling expenses | 3, 021, 000 | 428, 083 | 2, 592, 917 |
| Welfare expenses | 9, 062, 000 | 4, 040, 268 | 5, 021, 732 |
| Communication and Transportation | 18, 734, 000 | 15, 248, 370 | 3, 485, 630 |
| Printing and Book-binding | 26, 655, 000 | 21, 867, 011 | 4, 787, 989 |
| Repairs | 13, 617, 000 | 3, 524, 948 | 10, 092, 052 |
| Insurance premium | 75, 000 | 66, 561 | 8, 439 |
| Rent | 2, 639, 000 | 1, 880, 172 | 758, 828 |
| Taxes | 4, 315, 000 | 1, 159, 000 | 3, 156, 000 |
| Advertisement | 67, 128, 000 | 62, 161, 120 | 4, 966, 880 |
| Fees | 2, 733, 000 | 2, 608, 315 | 124, 685 |
| Meeting expenses | 1, 118, 000 | 127, 118 | 990, 882 |
| Public relation | 750, 000 | 166, 015 | 583, 985 |
| Service commission | 31, 801, 000 | 21, 300, 136 | 10, 500, 864 |
| Commission | 14, 330, 000 | 14, 521, 958 | $\triangle 191,958$ |
| Cost of extraordirary operation | 900, 000 | 655, 386 | 244,614 |
| Miscellaneous | 4, 989, 000 | 1, 583, 722 | 3, 405, 278 |
| Building depreciation | 6, 091, 000 | 6, 127, 428 | $\triangle 36,428$ |
| Structures depreciation | 1, 504, 000 | 1, 594, 326 | $\triangle 90,326$ |
| Management equipment depreciation | 3, 697, 000 | 3, 671, 570 | 25, 430 |
| Collection impossible frames | 3, 953, 000 | 1,282,500 | 2, 670,500 |
| Transfer to reserve non-collectable accounts | 3, 953, 000 | 1, 282, 500 | 2, 670,500 |
| Total of expenses of educational activities (2) | 2, 565, 959, 000 | 2, 393, 976, 493 | 171, 982, 507 |
| The incone and expenditure difference of educational activities (3) $=(1)-(2)$ | $\triangle 125,186,000$ | 118, 676, 062 | $\triangle 243,862,062$ |

(Unit: $¥$ )

| Account title | The budget | Accounting | The difference |
| :---: | :---: | :---: | :---: |
| The outside income and expenditure of educational activities |  |  |  |
| Income |  |  |  |
| Interest earned and the dividend income | 13, 400, 000 | 13, 653, 853 | $\triangle 253,853$ |
| Profit on No. 3 foundation funds | 4, 400, 000 | 4, 334, 456 | 65,544 |
| Other interest earned and dividend income | 9, 000, 000 | 9, 319, 397 | $\triangle 319,397$ |
| The outside income total of educational activities (4) | 13, 400, 000 | 13, 653, 853 | $\triangle 253,853$ |
| Expenditure |  |  |  |
| Interest paid | 0 | 0 | 0 |
| Total of expenses outside the educational activities (5) | 0 | 0 | 0 |
| The outside income and expenditure difference of educational activities (6) = (4) - (5) | 13, 400, 000 | 13, 653, 853 | $\triangle 253,853$ |
| The current account difference (7) = (3) + (6) | $\triangle 111,786,000$ | 132, 329, 915 | $\triangle 244,115,915$ |

## The special income and expenditure

| Income |  |  |  |
| :---: | :---: | :---: | :---: |
| Other special incomes | 300, 000 | 10, 179, 335 | $\triangle 9,879,335$ |
| The equipment subscription of facilities | 0 | 418, 000 | $\triangle 418,000$ |
| The equipment subsidy of facilities (The state subsidy) | 0 | 9, 375, 000 | $\triangle 9,375,000$ |
| Contribution in kind | 300, 000 | 386, 335 | $\triangle 86,335$ |
| Special income total (8) | 300, 000 | 10, 179, 335 | $\triangle 9,879,335$ |
| Expenditure |  |  |  |
| Loss on disposal of property | 2,500, 000 | 5, 513, 978 | $\triangle 3,013,978$ |
| Loss on disposal of other assets | 2,500, 000 | 5, 513, 978 | $\triangle 3,013,978$ |
| Other special expenses | 0 | 10, 980, 000 | $\triangle 10,980,000$ |
| The past fiscal year modified amount | 0 | 10, 980, 000 | $\triangle 10,980,000$ |
| Special total of expenses (9) | 2,500, 000 | 16, 493, 978 | $\triangle 13,993,978$ |
| The special income and expenditure difference (10) = (8) - (9) | $\triangle 2,200,000$ | $\triangle 6,314,643$ | 4,114, 643 |
| 【The reserve fund】 | $\begin{array}{r} \hline 0) \\ 30,000,000 \\ \hline \end{array}$ |  | 30, 000, 000 |
| The degree of fund set income this year income and expenditure difference (12) $=(7)+(10)-(11)$ | $\triangle 143,986,000$ | 126, 015, 272 | $\triangle 270,001,272$ |
| Foundation fund (13) | $\triangle 214,965,000$ | $\triangle 157,021,763$ | $\triangle 57,943,237$ |
| The degree of this year income and expenditure difference (14) $=(12)+(13)$ | $\triangle 358,951,000$ | $\triangle 31,006,491$ | $\triangle 327,944,509$ |
| The previous year's balance carried forward income and expenditure difference | $\triangle 2,778,006,184$ | $\triangle 2,778,006,184$ | 0 |
| Transfer from foundation funds | 0 | 0 | 0 |
| The next year's balance carried forward income and expenditure difference | $\triangle 3,136,957,184$ | $\triangle 2,809,012,675$ | $\triangle 327,944,509$ |

Reference

| Income total $(17)=(1)+(4)+(8)$ | $2,454,473,000$ | $2,536,485,743$ | $\triangle 82,012,743$ |
| :--- | :--- | ---: | ---: | ---: |
| Total of expenses $(18)=(2)+(5)+(9)+(*)$ | $2,598,459,000$ | $2,410,470,471$ | $187,988,529$ |

## Balance Sheet

2021. 3.31
(Unit:¥)

| Account title | Current term | Previous term | Increase or Decrease |
| :---: | ---: | ---: | ---: |
| Assets |  |  |  |
| Fixed assets | $9,492,587,191$ | $9,432,239,894$ | $60,347,297$ |
| Tangible fixed assets | $6,445,893,430$ | $6,470,796,323$ | $\triangle 24,902,893$ |
| Land | $1,325,752,294$ | $1,325,752,294$ | 0 |
| Building | $2,668,509,873$ | $2,763,143,297$ | $\triangle 94,633,424$ |
| 0ther Structures | $183,638,215$ | $156,058,735$ | $27,579,480$ |
| Educational Furniture, Fixture | $123,495,575$ | $113,069,417$ | $10,426,158$ |
| 0ther Furniture and Fixture | $8,377,615$ | $11,579,712$ | $\triangle 3,202,097$ |
| Books | $2,091,679,858$ | $2,074,352,868$ | $17,326,990$ |
| Construction in process account | $44,440,000$ | $26,840,000$ | $17,600,000$ |
| Specific property | $2,888,281,649$ | $2,802,433,392$ | $85,848,257$ |
| 2nd number, fund allowance specific property | $1,420,000,000$ | $1,350,000,000$ | $70,000,000$ |
| 3rd number, fund allowance specific property | $917,365,850$ | $911,055,529$ | $6,310,321$ |
| Deposit retirement allowance | $550,915,799$ | $541,377,863$ | $9,537,936$ |
| 0ther fixed assets | $158,412,112$ | $159,010,179$ | $\triangle 598,067$ |
| Telephone rights | $2,026,088$ | $2,773,524$ | $\triangle 747,436$ |
| Scholarship loans | $156,386,024$ | $156,236,655$ | 149,369 |
| Current assets | $3,263,726,232$ | $3,162,889,207$ | $100,837,025$ |
| Cash and Deposits | $3,195,800,925$ | $3,069,357,279$ | $126,443,646$ |
| Accounts receivable | $47,609,799$ | $75,318,835$ | $\triangle 27,709,036$ |
| Stored goods | 333,500 | 479,500 | $\triangle 146,000$ |
| Supplies | $2,832,111$ | $3,148,256$ | $\triangle 316,145$ |
| Prepaid expenses | $16,288,897$ | $13,392,337$ | $2,896,560$ |
| Suspence payment | 791,000 | $1,123,000$ | $\triangle 332,000$ |
| Guaranty money | 70,000 | 70,000 | 0 |
| Total assets | $12,756,313,423$ | $12,595,129,101$ | $161,184,322$ |
|  |  |  |  |


| Account title | Current term | Previous term | Increase or Decrease |
| :---: | ---: | ---: | ---: |
| Liabilities |  |  |  |
| Fixed liabilities | $550,915,799$ | $541,377,863$ | $9,537,936$ |
| Reserve retirement allowance | $550,915,799$ | $541,377,863$ | $9,537,936$ |
| Current liabilities | $568,979,719$ | $543,348,605$ | $25,631,114$ |
| Account payable | $41,629,564$ | $34,480,928$ | $7,148,636$ |
| Advances received | $494,955,000$ | $465,734,380$ | $29,220,620$ |
| Deposits received | $32,395,155$ | $43,133,297$ | $\triangle 10,738,142$ |
| Total liabilities | $1,119,895,518$ | $1,084,726,468$ | $35,169,050$ |
| The part of a net asset |  |  |  |
| Non-expendable foundation funds | $14,445,430,580$ | $14,288,408,817$ | $157,021,763$ |
| 1st number, the fund | $11,931,064,730$ | $11,850,353,288$ | $80,711,442$ |
| 2nd number, the fund | $1,420,000,000$ | $1,350,000,000$ | $70,000,000$ |
| 3rd number, the fund | $917,365,850$ | $911,055,529$ | $6,310,321$ |
| 4th number, the fund | $177,000,000$ | $177,000,000$ |  |
| The balance carried forward income and expenditure difference frame | $\triangle 2,809,012,675$ | $\triangle 2,778,006,184$ | $\triangle 31,006,491$ |
| The next year's balance carried forward income and expenditure difierence | $\triangle 2,809,012,675$ | $\triangle 2,778,006,184$ | $\triangle 31,006,491$ |
| The part total of a net asset | $11,636,417,905$ | $11,510,402,633$ | $126,015,272$ |
| The part sum of liabilities and a net asset | $12,756,313,423$ | $12,595,129,101$ | $161,184,322$ |

Notes
Accumulated depreciation
5, 483, 145, 212
Reserve for non-collectable accounts
1, 282, 500

